

**A66 Northern Trans-Pennine Project
TR010062**

**2.7 Environmental Management Plan
Annex B10 Construction Worker
Travel and Accommodation Plan**

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**2.7 ENVIRONMENTAL MANAGEMENT PLAN
ANNEX B10 CONSTRUCTION WORKER TRAVEL AND
ACCOMIDATION PLAN**

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B10 Construction Workers Travel and Accommodation Plan

B10.1 Introduction

Purpose

- B10.1.1 This document forms Annex B10 of Environmental Management Plan (EMP) (Application Document 2.7). Annex B10 is an extended essay plan for the Construction Worker Travel and Accommodation Plan (CWTAP) for the A66 Northern Trans-Pennine project (the Project). It will be completed on an iterative basis by the Principal Contractor (PC) as the Project progresses through detailed design and will describe the approach to managing travel and accommodation for construction workers during the construction phase.
- B10.1.2 The Register of Environmental Actions and Commitments (REAC) described in Table 3-2 of the EMP (Application Document 2.7) sets out the specific management and control measures relied upon within the assessments utilised for the Environmental Statement (ES). The EMP and its associated Annexes will be developed further by the PC as detailed design progresses and the version of the EMP at the end of the construction phase will be subject to further iteration by the PC to set out the specific requirements of handover, operation and maintenance.
- B10.1.3 The essay plan for the CWTAP sets out the structure for further development of management plans as the detailed design and construction planning of the Project is developed and outlines the specific requirements for the content of the CWTAP. The CWTAP will set out the procedures that will be put in place to ensure successful delivery of sustainable transportation for the daily movement of the construction workforce and provides a solution for meeting the temporary increase in local accommodation demand generated by the Project during construction. The procedures are intended to provide confidence that sustainable transportation and workers accommodation can be provided, delivering economic benefits for the local area and mitigating impacts during construction.
- B10.1.4 The PC will use this essay plan as a basis for producing further iterations of the CWTAP as appropriate at detailed design and construction stage.

Structure of the construction worker travel and accommodation plan

- B10.1.5 The remainder of this extended essay plan includes placeholder sections and a description of their requirements as follows:
- Section 2 summarises the objectives and targets of the CWTAP;
 - Section 3 describes the procedures to be implemented for the CWTAP;
 - Section 4 describes the process for monitoring and review of the CWTAP; and
 - Section 5 describes how the CWTAP is enforced.

Project team roles and responsibilities

B10.1.6 This section will outline the roles that will have key responsibilities in supporting the implementation of this plan during construction of the Project. Exact roles and responsibilities regarding construction worker travel and accommodation management procedures will be confirmed by the PC as detailed design is progressed. However, indicative key roles and responsibilities are summarised in Table 1 : Roles and responsibilities.

Table 1 : Roles and responsibilities

Role	Responsibility
National Highways Project Manager	Overall responsibility for the project and its successful delivery Approval for sign off of the CWTAP
PC Environment Manager	Overall responsibility for the implementation of this plan as part of the Environmental Management Plan
PC Site Manager	Overall responsibility for the safety of workers and the public during construction
PC Contractor Community Relations Manager	Responsibility for communications with and the safety of the public during construction
Local Authority Public Rights of Way Officer (Cumbria County Council, Durham County Council, North Yorkshire County Council)	Responsibility for the discussion and agreement to matters during detailed design, and overseeing the appropriate implementation of this plan during construction and operation

B10.2 Construction Workforce

Workforce size and profile

B10.2.1 The CWTAP will contain an estimate for the number of workers required in each month across the construction phase by skill level, in order to inform an estimate of how many workers could potentially be drawn from the local labour market (HB), and how many would need to be recruited from outside the area (NHB). The CWTAP will link closely to the Skills and Employment Strategy, which sets out the measures to be implemented to maximise the potential for local benefits during the construction phase.

B10.2.2 The workforce profile will be split into three main elements, likely to have different ratios for HB and NHB workers:

- The civil construction work
- The mechanical, electrical and heating construction work
- The professional, management, administrative and other staff who would oversee the whole construction project.

B10.2.3 The CWTAP will provide information about phasing at each scheme location, setting out how the workforce (and therefore transportation and accommodation demand) will vary over time and by location during the construction phase. This will inform the specific procedures and actions

to be implemented, depending on the scale of workforce and the locations on the Project where they are predominantly employed.

B10.3 Objectives and targets

Introduction

B10.3.1 This section will summarise the objectives and targets of the CWTAP.

Objectives

B10.3.2 This section will set out the objectives for travel for example volume and sustainability and also for accommodation such as quality, standard and impacts on the local community and the tourism industry (including seasonal constraints).

Targets

B10.3.3 This section will set out targets for construction worker travel and accommodation such as modes of transport or types of accommodation used.

B10.4 Travel and accommodation procedures

Introduction

B10.4.1 This section will set out the range of procedures that will be implemented by the PC to deliver the targets for construction worker accommodation and their travel to work at the main construction compounds. These will be developed in consultation with relevant stakeholders, in accordance with the EMP commitment.

Accommodation

Existing local accommodation

B10.4.2 This section will provide a description of existing local accommodation stock, characteristics, and capacity across the tourist, private-rented, and owner occupied sectors.

Provision of accommodation

B10.4.3 This section will set out the options for worker accommodation during construction of the scheme, including identification of any shortfall and the measures that will be implemented to resolve any issues of shortfall or impact on availability to meet existing local demand.

Travel

Worker movements

B10.4.4 This section will provide a description of the movements of the workforce to and from the construction sites.

Types of travel

B10.4.5 This section will set out the measures to be implemented to support the following modes of transport to and from the construction sites. The following modes of transport may be included:

- Walking and cycling
- Bus
- Rail
- Car share
- Parking.

B10.5 Monitoring

Introduction

B10.5.1 This section will set out procedures for monitoring of the implementation of the CWTAP, the actions that will be undertaken should the monitoring identify issues not addressed by the CWTAP and the process for reviewing and updating the plan throughout the construction phase to ensure it remains effective.

B10.5.2 All monitoring and reporting back to National Highways and other responsible parties will be the responsibility of the PC.

B10.5.3 Monitoring activities may include:

- Review the achievement of the mode share and other targets as set out in this CWTAP
- Provision of a quarterly Travel Plan Report to National Highways
- Regular worker surveys to collect information on the location and type of accommodation being used.

B10.6 Implementation

B10.6.1 A number of mechanisms are available to the PC to ensure the CWTAP is implemented and effective, these might include:

- Communications with the supply chain to ensure specific Project requirements are known and understood by all parties.
- Training and awareness raising through toolbox talks and bespoke training.
- Stakeholder and community liaison to monitor the impact of presence of an increased workforce in the area on accommodation and community facilities.
- Regular audits undertaken by the PC to ensure compliance of all contractors and sub-contractors (as part of the EMP regular audits)
- Use of the worker code of conduct to ensure compliance with the CWTAP and require all sub-contractors to do the same
- Monitoring of travel to ensure the most sustainable methods are being optimised
- Implementation of corrective measures should monitoring or stakeholder liaison identify non-conformance or unanticipated issues arising.

B10.6.2 This section of the CWTAP will set out the specific mechanisms that will be put in place during the construction phase to ensure the CWTAP is implemented and fully complied with.